

ICP Unified Executive Chair's Report – December 2021

Title:	ICP Unified Executive update
Programme / Project Sponsor (SRO):	Julian Emms, Chief Executive, Berkshire Healthcare NHS Foundation Trust
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Purpose:	<i>To brief the Health and Wellbeing Boards on key issues discussed at the Berkshire West ICP Unified Executive on 9th December 2021.</i>
Previously considered by:	N/A

The key points to note from the ICP Unified Executive on 9th December are as follows:

Update from BOB System Leaders Group

The Board was informed James Kent has been appointed as the Chief Executive Officer Designate. James can now commence his recruitment for the ICB key posts, including the Managing Director of Place.

The SLG Group contained discussion on the following:

- The System Operating Centre has been stood up again.
- On finances, BOB is predicting an £11 million deficit, although this may improve.

Rapid Community Discharge Business Case

The Chair of the Urgent and Emergency Care Programme Board and COO at the Royal Berkshire Foundation Trust (RBFT) led the discussion on the Rapid Community Discharge Business Case. The paper circulated to the Unified Executive members detailed the options and outlined the additional benefits identified to date. It was asked of the Unified Executive Board to review these benefits and give a series of options for April 2022 onwards.

The message from the Chair of the Urgent and Emergency Care Programme Board was to still push ourselves. The challenge on Pathway One is capacity in the care market. Compared across other systems local and regionally we in Berkshire West are collectively doing really well but still need to aspire to really minimise the length of wait across the board.

It was discussed that we need to be aware of budget, time and vaccination compliance. As people are leaving hospital with heavy packages we need to work together as a system to support the hospitals with discharges but to also personalise the care packages where we can.

Wokingham Council have been working on workforce for Pathway Once for home care. It was reported the turnover rate in the local market is about 31%, and that 24% of that workforce are over 55. Wokingham are keen for Option 2 to be considered, which is for the RCD funding to continue, otherwise there will be a huge burden on Local Authorities and the good progress and developed infrastructure already made.

It was discussed that as a system we support the management of the care market more strategically in the long term and as UE we seek to do this collectively across health and care.

The Unified Executive Chair requested a paper to set out the wider strategic implications to be brought to a later Unified Executive meeting along with a view of the recurrent money currently going into the RCD.

Update from UEC Workshop and Winter Plan

The Chair of the Urgent and Emergency Care Programme Board and COO at the Royal Berkshire Foundation Trust (RBFT) also led the discussion on the update following on from the UEC Workshop and Winter Plan meeting held on Thursday 11th November 2021.

It was noted that further development has taken place for each of the objectives presented, to help us get to a defined model for Berkshire West and to refocus and reshape where this strategy goes next. Consideration of these objectives has been taken from a number of streams including workshop feedback and looking at the approach of the original McKinsey recommendation.

Further scoping of these objectives will take place and be brought back to the Unified Executive around February 2022.

ICP Priorities

The Director of System Partnerships from Royal Berkshire Foundation Trust led the ICP Priority discussion. It was discussed that the aim is to set priorities for 2022/23 with a reflection from Chairs, Elected members, Chief Execs, and others that have contributed, the governance and changes to architecture with the formation of the ICS.

A piece of work is currently happening within Wokingham Council to map the architecture and work of the ICP and the priorities to that which is happening out of the Health & Wellbeing Boards under the overall Berkshire West Health and Wellbeing strategy. This work is ongoing and will come back to UE.

It was discussed whether the UE were in broad agreement of the six priorities, their scope and ambition, where they could be stretched and understand the outcome value and to include inequalities.

1. MDT – Multi-disciplinary team
2. Primary Care Workforce including ARRS – Additional roles reimbursement scheme
3. Same Day Urgent Demand
4. RCD - Rapid Community Discharge
5. CVD – Cardiovascular Disease
6. Children and Young People Mental Health and Emotional Wellbeing

The workstream leads for these priorities will bring their work back to the Delivery Group in February.

The Unified Executive Chair requested to see the costing work in terms of return on investment which will come back to a future Unified Executive meeting.

Recommendation

The Health and Wellbeing Boards to note feedback from ICP Unified Executive Group in December 2021.

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